

Far Eastern New Century (TWSE: 1402)



A constituent of the MSCI ESG Leaders Indexes, FTSE4Good Emerging Index & TWSE CG 100 Index



Three Key Businesses

Established 1954 / 30,396 employees

Strategic summary (FENC has a consistent dividend policy)



Asset allocation (12/31/2023: NT\$ 671 B)

Consolidated revenue (2023: NT\$ 257 B)

Production

Transformation



Go green (Sustainability)

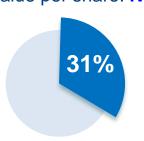


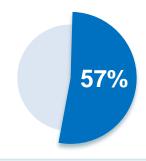
Local to local (Regionalization)



Empower possibilities (R & D)







Property
Development
& Monetization









Office buildings Residential products (Lease) (Sell)

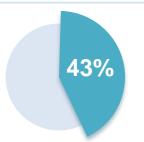


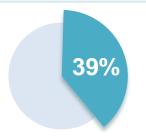


Investments Stable

Investment Income









Property Development Business

Land holdings including investment properties & self-use: approximately 213k pings (705k sq meters)

The book value of investment properties: NT\$ 131B as of Dec 31, 2023

Taoyuan City (excluding Neili land development plan below)

Size: 53,065 pings (175,645 sq meters)

Neili new land development plan

(part of the ongoing Taoyuan urban renewal plan)

- ① Size: around 30k pings (99k sq meters)
- ② <u>Status:</u> applied for government land rezoning approval in 2020.
- ③ Neighborhood: is adjacent to Yuan Ze University & the underground railway project for Neili station

Taishan & Wugu

Size: 16,250 pings (53,788 sq meters)

Taichung City

(Rented to hypermarket **宣言太句.mart**)

Size: 2,329 pings (7,709 sq meters)

Banqiao

Taipei Far Eastern Telecom Park

Size: 80,877 pings (267,703 sq meters)

Mega Tower

Size: 2,121 pings (7,021 sq meters) Mega 50

Mega 50

Others

Size: 16,447 pings (54,440 sq meters)

Taipei Far Eastern Plaza

Size: 1,651 pings (5,465 sq meters)

Yilan (SPA resort)

Size: 30,694 pings (101,597 sq meters) Phase I plan: villa concept, 172 rooms

Hualien

Size: 9,446 pings (31,266 sq meters)



Outline

Master Plan - Sustainable planning and design

Sustainable Future - Tpark Sustainable Goals & Low-carbon Intelligent City Development



Master Plan

Sustainable planning and design



 The first and only digital communications center, covering an area of 24 hectares.

- The first registered LEED Campus project in Taiwan.
- An urban park opens to the public with convenient location.
- Complete lifestyle functions and amenities, surrounded by MRT station, hospital, Fire Department Bureau, New Taipei City Digital Library, A-Mart supermarket, college, etc.





Tpark Transformation

2024



- ICT Innovation Platform
- Trial Field of Intelligent City Solution
- Demo Site of Intelligent Life

+ 70 years

Hoping that Tpark can contribute Taiwan's next economic transformation and growth.

2007



- Textile Factory
- ✓ Golf Course

- ✓ Knowledge workers (schools)
- ✓ Eco-Environment/Energy Saving
- ✓ Medical, Healthcare
- √ Telecommunication
- ✓ Construction



Tpark Master Plan





Tpark R&D Office Building

TPKA



TPKC · TPKD



TPKE



LEED Campus

WEMBER OF THE PROPERTY OF THE

Far Eastern Telecom Park Master Site

New Taipei, Taiwan Project ID: 1000034989

THE LISTED CREDITS HAS FULFILLED THE REQUIREMENTS UNDER LEADERSHIF IN ENERGY AND ENVIRONMENTAL DESIGN (LEED®) CORE & SHELL, WHICH IS BASED ON LEED-CS 2009 EDITION, AND MARKED AS "ANTICIPATED" BY THE GREEN BUILDING CERTIFICATION INSTITUTE.

SSC2-Site Development and Community Connectivity
SSC4-Site Development and Community Connectivity
SSC4-3: Alternative Transportation-Low-Emitting and Fuel-Efficient Vehicles
SSC5-2: Site Development-Maximize Open Space
SSC6-1: Siternwater Design-Quantity Control
SSC6-2: Stormwater Design-Quantity Design
WEC1: Water Efficient Landscaping

July 18 2015

LEED Gold (TPKD/TPKE)





Taiwan Green Building (Highest Diamond)







Taiwan Intelligent Building (Bronze)





Tpark Residential Building and Parking Tower

ECO PARK-Zone B



TPKP Intelligent Parking Tower



Taiwan Green Building (Silver)



Architectural Planning and Design Award Residential High-Rise and First Prize





TCI Concrete Construction (Award of Excellence)



Private Construction Golden Safety Award (Award of Excellence)



TCI Concrete Construction (Award of Excellence)





Sustainable Environment Design Concept



LEED Campus

Tpark is the 1st site registered as LEED Campus in Taiwan



Stormwater Management

Retain 60 % of rainwater in the site for reuse



40,000 sqm Eco park

Linear park links large green area



High green coverage

Nearly 50% green cover creates comfortable environment



Ecosystem conservation

Build and conserve an ecosystem



Sustainable Future

Tpark Sustainable Goals & Low-carbon Intelligent City Development



Tpark Heading to Net Zero

Base Year 2024



Cooperation

Dissemination of Knowledge

2025

Increasing green building 55%

Reducing energy consumption 4%



Increasing green building 57%

Reducing energy consumption 8%

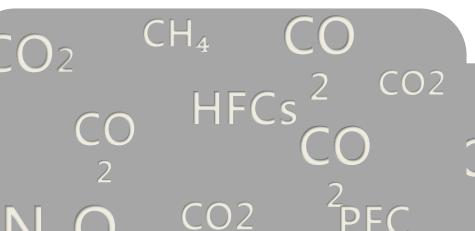


Green energy purchase 40%



Net Zero

NEUTRAL









Tpark ESG Forum



"Tpark ESG Forum"

Held in November 2023, declaring the initiation of the Net Zero Project with representatives from 9 tenant companies, and aiming to create a model of a net-zero industrial park in Taiwan.



Low Carbon Intelligent Management







Intelligent Management



Energy & Carbon Management



Innovative Application



Carbon Reduction with Technology





Embodied & operational carbon calculation

- Calculating carbon footprint
- Visualizing carbon emission
- Dynamically calculating the carbon emission baselines

Estimation

- Al combined with digital twins
- Utilizing RCP future climate scenarios for prediction
- Implementing actual carbon reduction actions via data

(Source of meteorological data: Ministry of the Interior Building Research Institute, 2017.)



Intelligent Space Competition Award

Tpark awarded Gold Prize of Intelligent Living Space Design Competition by Architecture and Building Research Institute, Ministry of Interior R.O.C.





- Building Automation (BA)
- Building Information Modeling (BIM)
- Facility Management (FM)

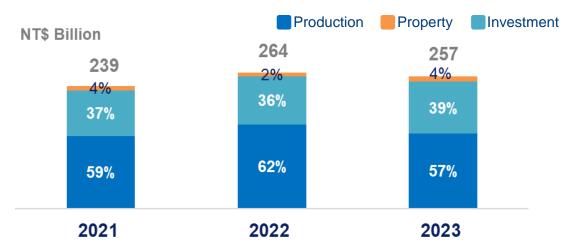


Financials

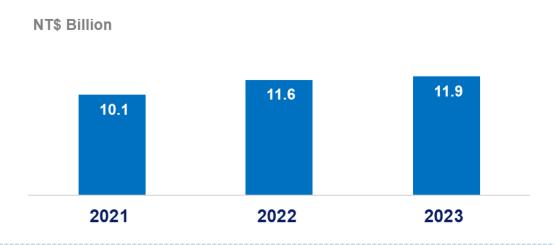


Key Financials Summary (I)

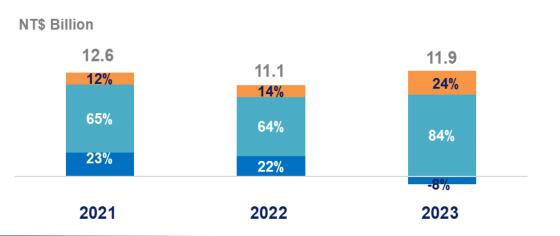




Capex – Production

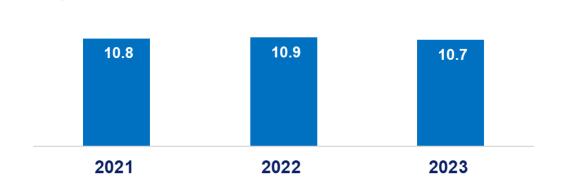


Adjusted operating margin* breakdown



EBITDA – Production

NT\$ Billion



^{*} For presentation purpose, adjusted operating margin for "investment business" includes

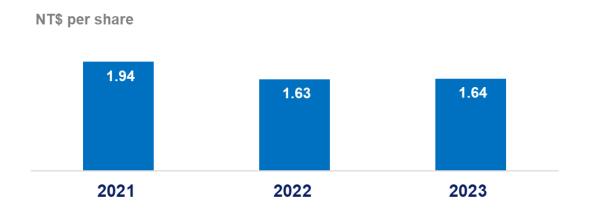
[•] The investment income recognized from FETone (FENC's holding ratio was 38.33% in 2021 & 2022, and 37.01%, effective ratio, in 2023)

The investment Income recognized from equity method, including investments in Asia Cement, Far Eastern Department Stores, etc. Dividend income.

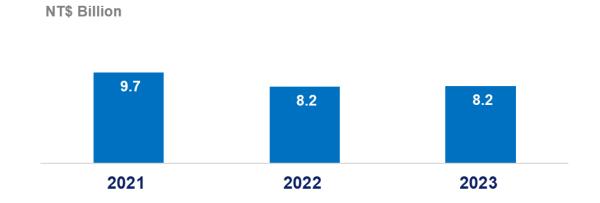


Key Financials Summary (II)

Earnings per share



Net income attributable to shareholders



Cash dividend per share





Note (1) The final number of 2023 dividend will be subject to 2024 AGM in June.

⁽²⁾ Green Product Revenue: products which have received green certifications and others, such as GRS for recycled PET, etc.

⁽³⁾ Green Building Revenue: all sales of/rental from those buildings that have received TW EEWH ratings or U.S. LEED ratings.



Consolidated Financial Summary

(NT\$ million)	4Q23 4Q22 (Restated) ⁽²⁾ Yo		YoY	2023		2022 (Restated) ⁽²⁾		YoY		
Revenues	66,963	100%	64,069	100%	5%	257,204	100%	263,945	100%	-3%
Profit from Operations	4,071	6%	2,051	3%	98%	14,973	6%	14,350	5%	4%
Investment Income(Equity method)-Net	1,167	2%	639	1%	83%	5,615	2%	4,417	2%	27%
Interest Expenses-Net	(824)	-1%	(903)	-1%	n.a.	(3,659)	-1%	(2,898)	-1%	n.a.
Gain on revaluation of investment property	1,588	2%	272	0%	484%	2,983	1%	342	0%	772%
Others	(1,162)	-2%	(47)	0%	n.a.	(1,153)	0%	939	0%	n.a.
Consolidated Income before Tax	4,841	7%	2,013	3%	141%	18,758	7%	17,150	6%	9%
Tax Expenses	577	1%	841	1%	-31%	3,439	1%	3,803	1%	-10%
Consolidated Net Income	4,264	6%	1,172	2%	264%	15,319	6%	13,347	5%	15%
Attributable to:										
Shareholders of the Company	2,514	4%	31	0%	8078%	8,229	3%	8,166	3%	1%
Non-Controlling Interests	1,750	3%	1,141	2%	53%	7,090	3%	5,181	2%	37%
EPS (NT\$) ⁽¹⁾	0.50		0.00			1.64		1.63		
Total Assets						671,418	100%	657,957	100%	
Total Debt						361,776	54%	386,265	59%	
Net Interest-bearing Debt						233,574	35%	241,066	37%	
Total Equity						309,642	46%	271,692	41%	
Total Shareholders' Equity of Parent Company						225,188	33%	209,026	32%	
Non-Controlling Interests						84,454	13%	62,666	9%	
Book Value Per Share						42.1		39.0		
Return on Equity						3.8%		3.9%		

⁽Note 1): EPS is calculated using adjusted outstanding shares (deducting treasury stock). (Note 2): Restate the deferred income tax related items in accordance with IAS 12.



FENC's Revenue Breakdown – Green v.s. Non-green

(NT\$ million)		2020	2021	2022	2023	
Three	Business Segments					
Production Business		114,042	140,772	163,180	145,787	
	Green Product Revenue	32,772	38,379	45,976	47,685	
	% of Production Business	29%	27%	28%	33%	
Property Development Business		8,767	8,870	6,387	10,714	
	Green Building Revenue 2	429	515	528	4,855	
	% of Property Development Business	5%	6%	8%	45%	
In	vestment Business	83,960	89,164	94,378	100,703	
Conso	lidated revenue	206,769	238,806	263,945	257,204	
Green revenue (0+2)		33,201	38,894	46,504	52,540	
Green revenue as percentage of consolidated revenue		16%	16%	18%	20%	

Note (a) Production Business represents FENC's polyester upstream to downstream business from feedstock to end applications.

⁽b) Green Product Revenue include products which have received green certifications and others, such as GRS for recycled PET, etc.

⁽c) Property Development Business includes the consolidated entities of Far Eastern Resources Development, Far Eastern Construction, Far Eastern General Contractor, Yuan-Ding Co., Yuan Dung Enterprise (Shanghai), etc.

⁽d) Green Building Revenue represents all sales of/rental from those buildings that have received TW EEWH ratings or U.S. LEED ratings.

⁽e) Investment Business includes the consolidated entities, such as Far EasTone and others.



Thank you!



A place for living, working and recreation in one community



Q&A

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Presentation



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